APPENDIX E-1

NATIONAL DAIRY BOARD AND DAIRY MANAGEMENT INC. CONTRACTS REVIEWED BY USDA, 2001

Contractor	<u>Initiatives</u>

ADVERTISING AND MARKETING

Affina Corporation "Real Seal" Certification Program
American School Food Service Association School Foodservice Publications

School Milk Pilot Activities

Bozell Group, LLC Advertising Services

Cheese Foodservice Activities

Broadcast Traffic and Residuals, Inc. Fluid M.
DDB Worldwide Communications Group Cheese

Information Television Network

Inland Printing Company, Inc.

Fluid Milk and Cheese Broadcast Materials and Talent Activities

Cheese Creative Advertising / Media Planning Services

Discovery Health Network Series

Milk Merchandise Material Production and Distribution Warehousing and Production of Creative Materials

DMI E-Commerce Website Activities

DMI Materials Website Development and Maintenance DMI Communications Toolbox Production and Collation

J. Brown and Associates DMI Cheese Co-Marketing Program

Kubin Nicholson Outdoor Paper Production and Warehousing Activities

MS Data Step "Real Seal" Internet Site Updates

Marketing Drive Worldwide School Foodservice and Cafeteria Promotional Activities

Media Management Services School Marketing Strategic Planning

Olson Communications School Foodservice Merchandising Materials

Mealtime Sampler Activities

School Food Service Foundation Foodservice Program Activities

PUBLIC RELATIONS AND NUTRITION EDUCATION

Association Partners Plus Communications and Education Program

BSMG Marketing Communications

Public Relations for Milk, Dairy Image, and Nutrition Education

Creative/Coordination Activities for Odyssey of the Mind Exhibit

Connecticut Marketing Associates Category Management Newsletter Activities

Creswell, Munsell, Fultz, and Zirbel DMI Annual Report Video, DMI Newsletter Project, and

Industry Relations Activities

Dairy Confidence Activities

Edelman Public Relations Worldwide <u>www.dairynutrition.com</u> Website Development and Maintenance

Dairy Spokesperson Network Activities

NCI/DMI Cheese Nutrition Program Activities

Cheese Television Ad Launch Activity

Cheese and Butter Public Relations Activities

Cheese Product Publicity Activities

Butter Communications Program Activities

NATIONAL DAIRY BOARD AND DAIRY MANAGEMENT INC. CONTRACTS REVIEWED BY USDA, 2001 (CONTINUED)

Contractor **Initiatives**

PUBLIC RELATIONS AND NUTRITION EDUCATION (Cont'd.)

Flair Communications Agency Destination Imagination Program Development

Fluid Milk Sales Promotion Activities

Fleishman Hillard Reputation Management Program I-Site Web Design Website www.familyfoodzone.com Maintenance

Dairy Issues Management Activities Jerry Dryer Group

Media Management Services Pyramid Café/Pyramid Explorations Newsletter

OM Association/Destination Imagination, Inc. Destination Imagination Sponsorship

Tucker-Knapp DMI Customer Service Technical Liaison Industry Relations Planning Activities

Technology Transfer Marketing Program Activities

Extraordinary Dairy Marketing

Nonfat Milk/Whey Program Activities Prepared Foods New Products Conference

Reputation and Issues Management Weber Shandwick Worldwide

Crisis Preparedness

Animal Health Message Testing

Expanding the Reach of Dairy Educational Series Willard Bishop

EXPORT

American-Mexican Marketing Mexican Market Representation and Program Activities

Domino's Pizza Cheese Promotion

Arab Marketing Finance Middle East Market Representation and Program Activities Contacts International Consulting, Ltd. South American Market Representation and Program Activities

Eastern Strategic Consulting Ltd. China/Taiwan Ice Cream and Cheese Market Analysis

Functional Ingredients Research, Inc. Korean Whey Nutri-Marketing Conference & Trade Mission Purchase of World Trade Atlas Global Trade Information Services

International Dairy Foods Association Update of USDEC Export Manuals

International Trade Services Update of USDEC's International Reference Manuals IntNet Korean Market Representation and Program Activities

J.J. Keller and Associates Update of USDEC Export Manual

Addition of CODEX Milk Standards to Export

Manual CD-ROM

USDEC International Communications Activities Jerry Dryer Group

LFRA, Ltd U.S. Cream Cheese and Mozzarella Cheese Comparison with Similar, Leading Cheese Products from Different Origins

Canadian Whey/Lactose Market Development Study

Landell Mills

Levitt Communication USDEC Membership Services

NATIONAL DAIRY BOARD AND DAIRY MANAGEMENT INC. CONTRACTS REVIEWED BY USDA, 2001 (CONTINUED)

<u>Contractor</u> <u>Initiatives</u>

EXPORT (Cont'd.)

Market Directions Dairy Farmer Awareness and Attitude Study

Mistral Group, Ltd. European Market Representation and Program Activities

National Milk Producers Federation Global Research Activities

Farm to Consumer Program Activities

PR Consultants Chinese Market Representation and Program Activities

Pacrim Associates Southeast Asian Market Representation and Program Activities

Pasin Group Australia and New Zealand Trade Mission

Patricia R. Fuchs & Associates USDEC Annual Report Production Results Direct USDEC Website Redesign (Phase II)

Promar International Updated Market Study for Dairy Products in Mexico

Soluciones Cualitativas Mexican Consumer Awareness and Image Study of Leading Domestic

and Foreign Cheese Brands

Stanton, Emms, & Sia Southeast Asian Cheese Market Study

Stratton Publishing & Marketing, Inc. Website Consulting Services

Uniflex Marketing Japanese Market Representation and Program Activities

Japanese Dry Ingredients Program

MARKET AND ECONOMIC RESEARCH

Beverage Marketing Corporation of NY Milk Availability Research Study/School Milk Pilot Program

Review of the Effectiveness of Generic Milk Programs

Burelle's Newsclip Analysis Service Cheese Media Monitoring and Analysis

CFE Solutions, Inc. School Milk Pilot Program
CY Research, Inc. Milk and Cheese Creative Testing

D.S. Howard and Associates Assessing Viability of Various Milk Sales Promotion Concepts

Doyle Research Associates Ad Concept Testing

Elrick and Lavidge Cheese Advertising Tracking Activities
Milk Advertising Tracking Activity

Milk Claims Assessment Research

Information Resources, Inc.

Milk and Cheese Category Volume Reports

Kaplan Levinson Associates Qualitative Research for Kid/Mom Strategic Exploration

MSW Milk and Cheese Advertising Copy Testing

Market Decisions In-Store Chocolate Milk Promotion Audit

Market Facts Attitudes and Usage Trends Study

NATIONAL DAIRY BOARD AND DAIRY MANAGEMENT INC. CONTRACTS REVIEWED BY USDA, 2001 (CONTINUED)

Contractor Initiatives

MARKET AND ECONOMIC RESEARCH (Cont'd.)

NPD Group

Shuster Laboratories

Sparks Companies, Inc.

Attitudes and Usage Trends Study Analysis Marketecture

Survey of "Real Seal" Users

Tracking Activities of Public Opinion toward Dairy Products

and the Dairy Industry

Milk Promotion Concept Exploration

Qualitative Research for Reputation Management

Evaluation of Fame Game Milk Promotion Meyers Research Center

NFO Research Purchase and Analysis of Marketing Data

Cheese Consumption Tracking Activity and CREST Foodservice Data

Eating Patterns Data Report Consumer Food Safety Survey

Prime Consulting Group Milk Innovation Research

RSC - The Quality Measurement Co. Milk and Cheese Advertising Copy Testing Roper ASW Testing and Evaluation for Milk in Schools

> School Milk Pilot Consulting Phase II Milk Cooler Research Multi-Client Dairy Industry Study

Marketing Research Activities Spectra Marketing Systems Strategic Marketing Qualitative Marketing Research Assignments Teri Gacek Associates Qualitative Marketing Research Assignments

Widener-Burrows and Associates Qualitative Research for Chocolate Milk Program Analysis

Wirthlin Worldwide Research Testing Activities Dairy Producer Survey

Pyramid Nutrition Education Program Research

APPENDIX E-2

NATIONAL FLUID MILK PROCESSOR PROMOTION BOARD AND INTERNATIONAL DAIRY FOODS ASSOCIATION CONTRACTS REVIEWED BY USDA, 2001

Contract Parties

Susan Baker, M.D. Susan Barr, Ph.D. Sarah Berga, M.D.

Robert P. Heaney, M.D. - Creighton University

Medical School

Beverage Marketing Corporation of New York

Dairy & Food Communications, Inc.

Diagnostic Research, Inc. Flair Communications FAF Marketing

Information Resources, Inc. (IRI)

Inland Printing Company
Meyers Research Center
Prime Consulting Group, Inc.
Roslow Research Group

SciLucent LLC

Publicidad Siboney Corporation (Siboney USA)

Smith Food and Drug Stores, Inc.

Snyder, Cohn, Collyer, Hamilton & Associates, P.C. Quality Chekd Dairies, Inc. & Bravo! Foods, Inc.

Uneeda Doll Co.
Widner Burrows

Project Title

Medical Advisory Board Member Services Medical Advisory Board Member Services Medical Advisory Board Member Services Medical Advisory Board Member Services

Market Research Services Consulting Agreement

Evaluation of Chocolate Milk Television Advertising

Promotional Marketing Services
Sports Marketing Consultant Services
Promotion Measurement Services
Milk Reporting Database Services
Promotion Evaluation Services
Market Research Agreement
Hispanic Market Research
Scientific Research Services

Evaluation of Fluid Milk Health Claims

Hispanic Market Research

Hispanic Market Program Activities

License Agreement Audit Services License Agreement License Agreement

Testing of Chocolate Milk Television Advertisements